



# CLUB NEWS

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## Western Australia Sails Ahead



**Damian Michael Fewster OAM  
(Bowman from Australia II 1983)  
and US Ambassador  
to Australia Tom Schieffer**

On 29 July, the Western Australian Chapter of HCA held a successful function at the Maritime Museum in Fremantle with special guest US Ambassador J. Thomas Schieffer. The event was a resounding success, thanks to the assistance of the Chapter Support Group, in particular Julie Bishop, Jodie Fewster, Richard Goyder and Mark Paganin, and Veronica Kerr of the US Consulate in Perth.

We managed to lure eighty-one alumni, partners and guests including Zeke Solomon from Sydney, who we were particularly pleased to welcome. Notable among our guests were Oscar De Soto, US Consul General in Perth, Lord Mayor of Perth Peter Natrass, Louise Howden-Smith, Executive Director of WA Ballet (and through whom we expect to organise a function early next year), Pat Dudgeon, Director of Aboriginal Studies, Curtin University, Alex Cohen, Emeritus Chancellor of the University of WA and Andrew Syme, Headmaster of Scotch College. It was a varied and interesting group.

After greeting our special guest speaker US Ambassador J. Thomas Schieffer and his party in the reception area, we moved to the viewing podium at deck

level and adjacent to the Australia II exhibit where Damian Fewster OAM shared his experiences during the final and deciding race at Newport USA. His heartfelt account of the amazing come-from-behind victory took us all vividly back to that memorable day. Damien was bowman and literally first man over the line, a point not lost when he was able to catch up with Dennis Connor, skipper of the vanquished Liberty, and point out that he was twenty second.

We then moved to the Harbour Function Room, well named and wonderfully located, overlooking the Fremantle Harbour which put us at close quarters with the vessels passing in and out. The Convenor made a special mention of Lloyd Marshall, who spent two years at Harvard on a Nieman Fellowship in Narrative Journalism and who was not able to attend for health reasons. Lloyd has been a stalwart of the WA Chapter since its inception and was part of the Pathfinder Force, RAF Bomber Command during WW2 when he flew an incredible eighty missions. He was awarded the DFC twice.

The special guest of the evening was US Ambassador Scieffer, who spoke to us about the world-changing September 11, its aftermath and in particular the importance of the democratic process in nullifying radical influences throughout the world. He spoke with an obvious grasp of the sensitive issues involved and was gracious enough to take questions.

The evening closed with the credibility and attractiveness of the Chapter seemingly enhanced considerably.

**Ian Braslin  
PMD '73**

## CLUB EVENTS

### SEPTEMBER

**Sydney:** Monday, 1 September, City Monday Club hosting the UNSW Vice Chancellor.

**Sydney:** Monday, 15 September, Second Monday lunch. Due to the popularity of the Monday Club, Clive Gard, Tim Rossi and other North Shore members have decided to also host a "Harvard Club North Shore 2nd Monday Lunch." Please email Clive for more details at [hca@harvard.org.au](mailto:hca@harvard.org.au).

**Melbourne:** Friday, 19 September, Leaders Lunch at Ernst & Young, Guest speaker, US Consul General David Hopper. For more information: [Nina El-Alo nina.el-alo@au.ey.com](mailto:Nina.El-Alo@au.ey.com)

### OCTOBER

**Melbourne:** Tuesday, 7 October. The effectiveness of Non Profit Boards, Guest speaker Colin Carter, at The Boston Consulting Group.

**Sydney:** Thursday, 16 October. "Sharing What Works in Australia for Nonprofit Organisations." Three hour workshop (2-5pm) held at the AGSM city campus. The session will be followed with cocktails.

**Sydney:** Friday, 17 October. "Once in a Life Time." at 8 pm at National Institute of Dramatic Art (NIDA). Contact Ted Blamey for more details at [ted@chartmgmtconsultants.com](mailto:ted@chartmgmtconsultants.com). More details in this issue of Club News.

# Letter from Harvard

**Dan Abeshouse is from Sydney, and studied Information Systems at the University of New South Wales. After graduating, he joined the Boston Consulting Group, working in BCG's Sydney and New York offices. He is currently studying at Harvard Business School.**

As I prepare to return to Boston for the second year of my MBA program, I realise that it's an ideal moment for reflection. I've spent the past 14 weeks of the "summer break" enjoying a glorious Sydney winter, and I'm nearing the completion of my internship at Johnson & Johnson.

A Harvard MBA degree is usually associated with superb networks and a stellar brand name. Reassuringly though, both of these elements of the program are matched if not surpassed by the quality of teaching and the learning experience. Whether in marketing, finance, leadership, organisational behaviour, operations, or strategy, I've learnt so many invaluable lessons in the first year – lessons that have been reinforced during my internship at Johnson & Johnson. My professors have been enthusiastic about teaching, and my classmates enthusiastic about learning. I'm definitely sold on the case method when it comes to business school pedagogy.

But there is more to the program than just the academic component. I wouldn't be the first to comment on the difficult choices presented to students on a daily basis by the seemingly never-ending offerings of guest speakers, seminars, clubs, extra-curricular activities and social events. And of course, beyond the business school lies the exciting world of Harvard University and Boston.

It is rare to be in an environment which attracts the quality of speakers that HBS does. In the last year, we've heard the following people speak on campus: Jeff Immelt (Chairman & CEO of General Electric); Ray Gilmartin (Chairman & CEO of Merck); Egon Zehnder (founder of Egon Zehnder International); Lou Gerstner (former Chairman and CEO of IBM); Warren Buffet (investment guru and the 'sage of Omaha'); Elaine Chao (Secretary of Labor); Orin Smith (CEO of Starbucks); Paul O'Neill (former

Chairman & CEO of Alcoa and former Secretary of the Treasury); and Joseph Stiglitz (recipient of the 2001 Nobel Prize in Economics).



**Dan Abeshouse**  
MBA '04 (expected)

A very enjoyable and memorable experience was dinner at an Indian restaurant in Harvard Square with none other than Les Murray, Australia's distinguished poet. He was in Boston for a reading at Harvard, and a few Australian students and professors were fortunate enough to have the opportunity to take Les out for dinner.

Another great Harvard experience has been the Aussie Half-Baked Ideas seminars. Not only have the fortnightly discussions been very engaging, but they're also been a great way to meet fellow Australians at Harvard and MIT. The seminars usually involve a presenter putting forward an Australian public policy proposal, and then opening up the session for discussion. Topics in the last year have included "Why Australia Needs a Liberal Arts College"; "Handing in the Deputy Sheriff's badge"; "Reversing the Brain Drain"; "National Interests in a Global Society: Rethinking the Priorities of Australian Policymakers"; and "Vassal State or Nation State – is it time for a change in Australia's defence policy?". We were also joined for a session by Jill Ker Conway, who spoke on a broad array of topics including corporate responsibility.

Boston has a lot on offer for a jazz enthusiast like myself – its proximity to New York means that there are at least one or two prominent artists in town in any given week. In the last year, I've had the privilege to hear some of the leading figures in jazz, including Wayne Shorter, Sonny Rollins, Kenny Barron, Dave Holland and Ron Carter.

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Being back in Sydney for the last few months gave myself and fellow Australian HBS student Paulo Pena the opportunity to participate in a new initiative of the HBS Admissions Office. Representatives from the Admissions Office visit a number of cities around the world each year, talking to prospective students about the MBA program. However, they are unable to visit all of the destinations they would like, including Australia, so as part of a new initiative to 'spread the word' to more parts of the world, Paulo and I organised the inaugural Sydney information session.

The event took place on 29 July, and was kindly hosted by the Boston Consulting Group in their offices. Sixty prospective students (including one flying in from Melbourne especially for the event) packed the room to hear four HBS alumni talk about their thoughts

on the MBA program. Patty Akopiantz (Director of Coles Myer and Director of the Australian Graduate School of Management), Fiona Pak-Poy (Investment Manager at Innovation Capital), Rod Pearse (CEO of Boral) and Darin Walters (CEO of Blackmores) gave excellent reflections on their HBS experiences. In addition, we were fortunate to have ten current and former students joining us for drinks.

But now the 'summer' (or winter, to be more precise) draws to a close, and in a few days it will be time to return to Boston. The first year of the MBA program was an intense period of learning and personal development – like nothing I've ever experienced before – and I am certainly looking forward to what the second year holds in store.

**Dan Abeshouse**  
MBA '04 (expected)

## HCA Annual General Meeting

Over the years the Club has attracted some big name speakers to deliver the "Australia Address" at our AGM – among them Telstra boss Ziggy Switkowski, palaeontologist Tim Flannery and last year, commentator Paul Kelly.

This year, the Club was delighted to welcome a very distinguished addition to that list of speakers – the Chief of the Australian Defence Force, General Peter Cosgrove AC MC.

General Cosgrove treated 120 Club members and their guests to an outstanding presentation, spanning the challenge of leadership in the armed forces and the diverse missions facing the Australian defence forces in East Timor, Afghanistan, Iraq and the Solomon Islands.

General Cosgrove, a Duntroon graduate, served with the Australian army in Malaysia and Vietnam. After commanding the International Forces in East Timor (INTERFET) he was appointed Chief of Army and, in July 2002, Chief of the Defence Force. He was Australian of the Year in 2001. The Australian Defence Force has been a

strong supporter of the HCA's Leadership Program and General Cosgrove has confirmed that support will continue in 2004.

General Cosgrove's speech was the highlight of the Club's 41st AGM, convened on 31 July over dinner at the Stamford Grand hotel in North Ryde. This was the first time in several years that the Club has moved outside the comfort zone of the CBD, lower North shore or Eastern suburbs.

However Club members voted strongly with their feet to support the event, and any misgivings about the remoteness, isolation and possible savagery of this suburban location were quickly dispelled by the warm welcome and high standard of food, drink and service.

Another highlight was provided by newly-awarded Menzies Fellow Belinda Baker, whose words of thanks – and anticipation about her Fellowship – evoked strong memories of Cambridge in the minds of all who heard her.

**Stephen Mills**  
MPA '85

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### CLUB EVENTS

## NOVEMBER

**Melbourne:** Tuesday, 11 November. Leaders Cocktails at The Boston Consulting Group. Guest speaker Alan Fels, former Chairman ACCC. For more information contact Julie Lamb at [Lamb.Julie@BCG.com](mailto:Lamb.Julie@BCG.com)

**Sydney:** Friday, 21 November. Macquarie Trio and Holiday Cocktails. Come celebrate the beginning of the holiday season with your fellow Club members and enjoy a one hour show by the renowned Macquarie Trio, containing several pieces with lots of interaction and fun. Details to come.

HCA Annual General Meeting  
General Peter Cosgrove AC MC



## New Members

*We would like to welcome the following new members:*

Benjamin Gray, MBA '99

Loren Fykes, AB '93

John Russell, MBA '03

Sarah Vallance, Harkness Fellow

Anthony Wessling, MBA '03

## Member Information

There was a mistake in the Annual Report in the Crimson Fellow list for 2002. Timothy Pascoe MBA '67 has been missed for many years as the database had shown him as MBA '76.

## New Editor for the Club News

HCA is looking for someone interested in taking over the Editorship of the quarterly Club Newspublication. This job involves collating articles and photos from the Chapters throughout Australia and preparing them for the typesetters. The Editor does not have to be a member, members partners are also welcome.

If you are interested, please contact Lauren McLaughlin at [lauren.mclaughlin@mainsheet.com.au](mailto:lauren.mclaughlin@mainsheet.com.au). If you have any questions, please do not hesitate to call (02) 9322 4852.

# Star Studded Nonprofit Awards



**Bill Ferris AO,  
Chris Rehn,  
Marie Bashir AC,  
Frank Lowy,  
and Clyde Thomson**

On 11 June the Club awarded the third annual Nonprofit Fellowships to Christopher Rehn, General Manager of the Sydney Cochlear Implant Centre and Clyde Thomson, Executive Director, Royal Flying Doctor Service of Australia (South Eastern Section.)

The fellowships, which were made possible by the generosity of club member and Founding Patron, William D. Ferris, AO, MBA '70 were awarded by Her Excellency Professor Marie Bashir AC, Governor of NSW, at a luncheon at the American Club.

In accepting his award, Rehn took the opportunity to thank the day's keynote speaker, Mr. Frank Lowy, for the generosity of Westfield. Several years ago, Rehn related, the centre had an urgent need for cash to undertake an emergency implant and Westfield agreed to provide the funds within twenty-four hours of receiving a request for them.

An obviously pleased Lowy, Westfield Executive Chairman, went on to say, "In my view, the essential ingredient for philanthropy is a heart - the only thing that wealth and power determine is the size of the contribution." Since business people "aren't exactly famous for

their hearts", Lowy acknowledged that "this might sound a little strange" coming from him.

Lowy spoke about the role of the business community and corporate social responsibility, acknowledging that whilst the primary purpose of a company is to create wealth, they are also "obliged to be part of the community in which they do business". Community involvement was thus an obligation, even though it could involve a trade-off with company profitability. "To be generous," he argued, "a company must first be profitable and from there, a sensible balance should be struck between maintaining business focus on the one hand, and philanthropy on the other."

Highlighting the contributions made by Rehn and Thomson and other non-profit leaders, Lowy commented that the non-profit sector is the glue that holds our society together. "Government and business can't do it, but these guys can," he said.

Next year the club will grant the fourth annual fellowship and club members are urged to nominate worthwhile candidates.

**Sam Weiss  
AB '76**

# HCA's two NPF Fellows headed off to Harvard in early July with impressive credentials

**Clyde Thomson, Executive Director,  
Royal Flying Doctor Service of  
Australia (South Eastern Section)**

As Executive Director of one of Australia's most iconic Nonprofit enterprises, Clyde Thomson oversees the delivery of a range of cost-effective aero medical and other health services to rural and remote NSW, Victoria and Tasmania. The Royal Flying Doctor Service is indispensable to individuals and communities beyond the normal health infrastructure. From his Broken Hill base Clyde has developed his Section from a two-aircraft operation with 33 staff to a service with 120 employees and some 200 volunteers, 18 aircraft and an asset base of \$83 million.

Spending most of his life in the outback, Clyde began at RFDS in 1974 as a pilot. He was appointed its chief in 1986. He has been active in other health and rural organisations and advisory bodies, serving as Chair of the Far West Health Service from 1990 to 1996.

Clyde was awarded the George medal for bravery in 1966 and a Master of Air Pilot's Certificate in 1987 in recognition of his skill, experience and service in the profession of aviation. He continues to hold an Airline Transport Pilot's Licence and a Command Instrument Rating. He earned an MBA from Monash's Mt. Eliza Campus in 1992.

The major challenge he planned to address at Harvard is how the Service can become commercially competitive while working in a charitable framework with multiple stakeholders.

**Christopher Rehn, General Manager,  
The Sydney Cochlear Implant Centre**

Chris Rehn came to the Nonprofit sector from a career in public and private health services when he joined The Sydney Cochlear Implant Centre as General Manager in 1996. His organisation aims to be a world leader in providing the opportunity to communicate for the hearing impaired. Through cochlear implant and related technologies, progressive clinical practice, lifetime support and research, the Centre provides a comprehensive service to the profoundly deaf utilising the Australian invented "bionic ear". From 10 staff five years ago helping a few patients a year he now leads a team of 28 clinical professionals who provide ongoing support to 500 children and 400 adults while implanting scores of new people annually.

Chris has a Bachelor of Business and a Diploma of Applied Science from UTS Sydney where he won a University Medal. He serves on the Parent Council for Deaf education and advises the New Zealand National Audiology Centre and the Greater Metropolitan Transition task Force.

At Harvard Chris intended to address critical issues of The Cochlear Implant Centre's future strategy – with growth and acceptance of the technology, more and more children and adults are seeking their help, while a changing marketplace is demanding more commercial approaches.

**Ted Blamey  
Chair, Nonprofit Fellowship Program  
MBA '70**

# The Harvard Krokodiloes in Melbourne

The Harvard Krokodiloes' trip to Melbourne involved a combined effort between the HCA-V and the Australian Club. The Kroks were accommodated in the very plush surrounds of the Australian Club in central Melbourne, with a performance in the Grand Ballroom. Mr Barry Novy of Klinger Wood generously volunteered his time and skills to auction a number of items donated to HCA-V to support the Non-Fellowships. The audience was extremely appreciative of the talent of these young men as reflected in the enthusiastic bidding and considerable amount of money made from the auction. A sincere thank you from HCA-V goes to the Australian Club and Mr Barry Novy for their support.

On Wednesday 25 June, the Kroks performed at Parliament House in Melbourne. Cocktails preceded the concert with an extended interval to mingle, eat and drink. These Harvard College gentlemen performed their a capella repertoire to a mesmerised crowd. The evening was supported by Credit Suisse First Boston, which was the major sponsor. CSFB was crucial in enabling the proceeds of the evening to again support the Victorian Nonprofit Fellowships. As was conveyed on the night, the HCA-V gratefully thanks CSFB for its support and generosity.

**Dr Igor Lavrin  
MMSc '00**

# Monday Club



Due to the popularity of the Monday Lunches, Clive Gard, Tim Rossi and other North Shore members have decided to also host a "Harvard Club North Shore 2nd Monday Lunch". The first will be held on the 15th September.

Please email Clive for details at [hca@harvard.org.au](mailto:hca@harvard.org.au).

## A Once in a Lifetime Experience

Join us on Friday October 17 at the brilliant new NIDA complex for another scintillating Harvard Club evening.

There will be a reception with finger food and cash bar at 6:30 in the new building, an introduction from the Director, a guided tour, glass in hand, performance of the Kaufman and Hart comedy *Once in a Lifetime* the 2003 graduating class' final production - in the new Parade Theatre all for a modest price.

The flyer will be out shortly. Bookings by fax to Margaret Ward at 02 9818-4868.

Questions?  
Contact Ted Blamey, 02 9909-1142 or [teb@CHARTmc.com](mailto:teb@CHARTmc.com).

# HCA Leadership Programme 2003

Managing People For A Competitive Advantage – who could resist a title like that? For five days we studied ten cases and saw just how it was done. Harvard Business School Professors Chris Bartlett and Earl Sasser guided us through the intimacies of companies great and small. They showed us video clips of the principals, asked our predictions of what we thought would happen and then guided us on a tour of the principles. In essence we had an overview of business management today and how it relates to people management.

We began with a "new biotech" company, Genzyme, which had been successful despite the misgivings of many. They had developed a specific medicine for a particular disease and committed themselves to supplying it for two prices, the full price, or for free. Inevitably this had led to tension between the commercial and the humanitarian. Some of our class doubted the humanitarian component suggesting it may just be a clever marketing ploy. They had been successful and used the tension to the company's advantage. It was fascinating to see how one manager in particular was the centre around which the rest of the company revolved, and how that was probably necessary for them to maintain their vision. Right or wrong, they had embraced a different way of doing things which at least on the surface appeared appropriate the individualized organization trying to change people's behaviour.

Next we ventured to the Shouldice Hospital in Canada. They had streamlined a procedure for hernia repair and built a solid business maintaining a strict and inflexible protocol. Most of their patients were men. They did not advertise relying on word of mouth for their clients. The hospital had been operating for decades and so successfully that they had reunion dinners attended by fifteen hundred people! The video of the dinner with streams of men lining up for their free check, then sitting together sharing their memories of their operations, left us speechless the value profit chain in motion.

We waded into a start-up which developed a software product, Quicken, in which they were so confident that they were able to provide free follow up service. It worked brilliantly despite the scepticism of their competitors developing a customer orientation. Then we met Andy Wong at 3M and saw how persistence and resilience on his part and extraordinary patience on his manager's part paid off corporate entrepreneurship. Schindler the Swiss elevator company made its debut in India led by an Italian football playing Harvard MBA. The company sent someone who they believed could do the job and of course he succeeded. In each case recruitment of workers who were compatible with the company's vision was important to success.

Southwest Airlines' commitment to a party culture and no frill operations had established a company where the employees were having fun and assuming responsibilities for their flights. They had even convinced pilots to load baggage occasionally. The key to their success was all employees being part of a team, happy to play a team game. The result was they were able to man their flights with less staff as responsibility had been assumed not just for the service but also the bottom line.

Jack Welch and GE became our topic for the last few days. Jack's management had achieved enormous success. What was it based on? Massive change and fear were at the core. There were shades of Mao and the Cultural Revolution. Little wonder that he needed guards from time to time. We watched Jack interviewed, watched him in the classroom at HBS and read his radical directives over two decades. It was not a surprise that he was a keen competitive golfer. The transformations were spectacular. This was not a company for the faint-hearted or the meek.

Our last case was USA Today and the tension which had arisen between the traditional paper and their new on-line service. To solve this they had rearranged the chairs, put a traditional journalist in charge of the new business

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## HCA Leadship Programme 2003 con't from page 6

and integrated some on-line people into the established business. This precipitated the cultural change that was desired. Not one of the companies we studied was unsuccessful. I guess time was limited and anyway we were there to learn how to do it.

We observed the evolution of a change in business structure, no longer appropriate is the traditional hierarchal management chain. Now workers are being given more autonomy in exchange for more responsibility. Managers are on the sidelines acting like coaches, encouraging and setting policy and direction but not interfering with the implementation. Perhaps the skills learnt on the sidelines as parents at Saturday sport may be useful into the future. This may ultimately lead to a re-examination of board and management structure. In the future companies may have smaller and more flexible boards.

Companies undertake the responsibility for training their employees today but do not promise tenure in the workplace. The quid pro quo for this is that employees are no longer loyal, nor are they required to be. Let's hope this is for the best.

Managing the transformation process seems to be a fine and delicate endeavour. It requires a consciousness of the anatomy, physiology and psychology of the individual organization. The quality of the unit performance must be improved first before synergies can be realized and the company as a whole revitalized. "You cannot renew a company without revitalizing its people" and product.

Sincere thanks to Clive Gard and his team for creating the Boston experience in Terrigal and to the two professors who taught us in the classroom, catered to the individual needs of the participants and even supervised the bar late into the night.

One of the best things about the week was meeting competent and motivated people from all over Australia and glimpsing their companies. At the end of the course we were asked to rate our companies. Most people felt they were about 6-8 out of 10. It's good that modesty still reigns in Australia. Perhaps this is the secret of business here... if you don't think you are the best, you continue to try.

**Susan Conde**  
Executive Leadership Attendee '03



Professor Earl Sasser



Leadership programme attendees

## National contacts

### New South Wales

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Council members: Ross Love (Vice President), Sarah Strasser (Secretary), Sam Weiss (Treasurer), Ted Blamey, Clive Gard, Patricia Lindenboim, Lauren McLaughlin, Stephen Mills, John Turner, Michael Vitale, Tony York.

### Victoria

Igor	LAVRIN	President	03 9650 0037	03 9846 2833	president.hcav@harvard.org.au
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Details about the Harvard Club of Australia can be found at our website, located at <http://www.harvard.org.au>

# Menzies Winners

**Belinda Baker is one of the two Menzies scholarship winners for 2003 and is currently enrolled in the Masters of Law (LLM) program at Harvard University. She has written some words about her academic and professional interests and what she hopes to accomplish at Harvard.**



**Belinda Baker LLM '04 (expected)  
Menzies Winner**

I graduated from Macquarie University with the university medal in law in April 2000. I have a particular interest in constitutional and criminal law, and I have been fortunate to obtain fascinating work in both of these areas whilst at university and following graduation. Whilst at Law School, I worked as a paralegal in a criminal practice, convened the University Legal Aid Service and worked at the research assistant to Justice Sackville of the Federal Court of Australia. After graduating from University, I commenced work as the assistant to the New South Wales Solicitor General and Crown Advocate. In this position, I appeared as junior counsel to the Solicitor General and Crown Advocate in matters of public significance in the New South Wales Court of Appeal, Court of Criminal Appeal and in the High Court of Australia. I also lectured in torts, evidence and criminal law part-time at Macquarie University.

For the past year, I have been employed as a senior solicitor in the constitutional law group of the NSW Crown Solicitor's Office. In this position, I

advise the New South Wales government on constitutional questions, instruct counsel in constitutional matters in the Supreme and High Courts, and appear as an advocate on behalf of the NSW Attorney General in constitutional matters in the Local and District Courts. I will return to this position after the completion of my LLM in June 2004.

I am very excited about the opportunity to study law at Harvard. Harvard has much to offer public lawyers, and I am enrolling in a number of public law courses such as constitutional law, government law, advanced criminal law and trial advocacy. In these courses, I will gain a greater understanding of American public law, which I will put to immediate use in my government work when I return to Australia. Equally importantly, however, I am looking forward to the opportunity to discuss public law and other issues with my fellow classmates - over 150 students from some 70 different countries.

**Belinda Baker  
LLM '04 (expected)**

**Dan Siskind was awarded the second Menzies scholarship in 2003. Dan is presently in Boston undertaking a psychiatry residence at the Boston Medical Centre and working at Boston Veterans' Affairs Centre. He will begin his Masters in Public Health at Harvard in June 2004. Dan studied Medicine at University of Queensland and subsequently worked on community mental health policy and with refugees in Republic of Georgia. After completing his degree, Dan hopes to shape mental health policy and assure it has a community focus.**

# Warm Welcome for New Harvard Students

On 21 July, the HCA Council held an event to welcome students that will matriculate to Harvard in September. Judy Garb (AB '71, MBA '75) and Sam Weiss (AB '76) were gracious enough to open their home for the 18 students from the College, the Law School, the Business School, the Kennedy School of Government and GSAS. This idea was borne from a similar function that I attended after being accepted to Harvard College at the Harvard Club of Boston.

It was a fantastic event for the Australian students to get to meet one another and some current and recent graduates of the various schools before heading off to Cambridge or Boston. It was also an opportunity for the students to see the strong network that exists among Harvard graduates in Sydney, should they decide to return. Hopefully this event will start a tradition for HCA welcoming students into the Harvard family before they leave Australia.

**Lauren McLaughlin  
AB '01**